



9 April 1971

MEMORANDUM FOR: Executive Director-Comptroller

THROUGH

*mc*  
: Deputy Director for Support

SUBJECT

: CIA Participation in the National Security Affairs  
Research Group at the National War College

1. This memorandum presents a discussion of proposed Agency participation in the National Security Affairs Research Group.

2. With the concurrence of the Joint Chiefs of Staff, the National War College is establishing the National Security Affairs Research Group which, it is hoped, will begin its first year of operation in August 1971. The Group will be comprised of seven military and two or three civilian Senior Research Fellows who will serve for one year. Its efforts will be focused on a limited number of critical national security issues as part of a cohesive research and study program.

3. You will recall that the Commandant of the National War College, General McPherson, wrote to the Director inviting the Agency to participate in this program through the assignment of a qualified officer as a Senior Research Fellow with the Group. He expressed the hope that [redacted] 25X1A  
[redacted] FE, a member of the current National War College class, 25X1A  
might be available. The Director replied that [redacted] was not  
available but that we would try to find a suitable officer for next year;  
the Director also pointed out that we might not be able to spare an  
officer every year.

4. Since then I have had a call from Colonel John M. Collins, Director of the Program, to give me additional information on the Program itself and on the criteria for selecting a Fellow. He said they want to establish a very small, closely knit group staffed with

innovative, creative thinkers who will take a look at philosophical and theoretical principles on a very broad scale. The Fellows will be in faculty status but will be free of curriculum teaching and planning requirements. The Commandant has indicated that, in all probability, Col. Collins will have carte blanche in determining the specific subjects for study and analysis. A possible first project would be how the U.S. could best undertake theoretical conceptual planning. That project would be completed by Christmas and the Group could then move into substantive matters. Col. Collins listed the following qualifications as those they would like to have (i. e., would not insist on having) fulfilled in selecting an Agency representative:

a. He should be a graduate of a senior service college or of the Foreign Service Institute's Senior Seminar in Foreign Policy and should have an advanced degree as well as practical experience on senior military and civilian staffs concerned with national security policy and strategy.

b. He should be of equivalent rank to the military members (Lt. Colonel or Colonel) of the Group, i. e., GS-14 or GS-15.

c. He should be interested in full-time research dealing with the field of theoretical and conceptual strategy.

5. I assured Col. Collins that the Agency would like to help as much as we can and that we would attempt to make available a qualified officer for assignment to the Group. When they are nearer to being organized, I plan to discuss with Col. Collins how the Agency might help on research projects of our own which might contribute to the Group's work.

6. I am now informed by Dr. Proctor that the DD/I is interested in nominating [ ] GS-15, OCI, also a member of the current class at the National War College, to be the Agency representative for 1971-72. I shall raise this opportunity at the next meeting of the Training Selection Board on 13 April so that other Directorates may also make nominations if they desire. I assume that you will wish to make the final selection yourself as in the case of the CIA representative to the Army War College.

25X1A

[ ]  
HUGH T. CUNNINGHAM  
Director of Training

25X1A

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## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:

Director of Training  
819, 1000 Glebe

EXTENSION

NO.

DTR-6175

DATE

9 April 1971

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1.

DD/S

12  
April

[Signature]

2.

3.

ExDir-Compt

4/13

4/13

W

4.

Exo-DDS

4/14

4/15

[Signature]

5.

DTR

4/21

HRC

6.

7.

Ex Secy, TSB

8.

839 Hble

9.

10.

11.

12.

13.

14.

15.

cl will want to weigh in on the final selection and in all probability will want to touch base with the Director. He may not want to let a fellow like [redacted] go for 2 years in a row.

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was meeting [redacted] 4/15/71.

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Hugh: OK on

25X1A

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